

LQ BID

2025-

2026

ANNUAL UPDATE

linenquarter.org

X      @linenquarter



LINEN QUARTER LANDMARKS

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MEET OUR BOARD
AND TEAM



Chair, Linen Quarter BID
Sarah Cull

I AM PLEASED TO REFLECT ON ANOTHER YEAR OF STRONG DELIVERY, BRINGING VALUE TO OUR LEVY PAYERS, AND HELPING TO RESHAPE THE DISTRICT INTO A VIBRANT DESTINATION TO LIVE, WORK, VISIT AND INVEST.

Our events and engagement programme has grown significantly, providing meaningful opportunities for connection, learning and wellbeing. We've enhanced initiatives such as Lunch and Learn and Linen Live After Five. We've brought existing city events into the Quarter including Trad Fest, Culture Night, Festival of Fools and Belfast Book Festival. An expanded healthy district offering gives members the opportunity to participate in a suite of free activities, including yoga, football, running, gym, pickleball and pétanque.

We continue to celebrate the arrival of new organisations with our new members lunch and maintain strong engagement via our LQ welcome pack, weekly newsletter, and accessible staff team.

This year has seen us further strengthen Linen Quarter's sense of place with a programme of public realm improvements, enhanced safety, and cleansing. Our Safer and Vibrant District funds, which facilitate member-led projects, and high-quality volunteering initiatives, help reflect the energy and ambition of the organisations based here.

None of this would be possible without the commitment of our Board, staff team and the wider business community. Together, we are shaping a district that is not only thriving today but is well positioned for the opportunities of tomorrow.

I AM DELIGHTED TO RECORD A YEAR OF PROGRESS AGAINST OUR BUSINESS PLAN, WITH A FURTHER 10 PROJECTS FULLY DELIVERED. IN TOTAL 72% OF OUR FIVE-YEAR BUSINESS PLAN IS COMPLETE, WITH A FURTHER 18% UNDERWAY.

Recent projects include launch of the Business Crime Reduction Partnership, appointing contractors for new exterior lighting at the Ulster Hall, and enhanced district promotion. As part of the latter we proudly launch the Linen Live Reward Card, a free employee benefit card offering discounts from 21 venues. See page 17 for details.

We have also been active supporting the night-time economy, co-funding a ground breaking research report led by the Department of the Economy, obtaining re-accreditation of Purple Flag for the city centre, and working in partnership to secure £650k to support a one year pilot

for late night weekend transport. The role of the Night Czar, jointly funded by all three BIDs, has been integral to this success.

We continue to act as champions for the District, welcoming new investment from the Kainos HQ to Halt social space, and advocating to progress government projects such as Blackstaff Square, Eastern Transport Plan, Glider, Cycle Lanes, and Gasworks Bridge. A total of 86 infrastructure repairs have been completed as a result of our interventions.

Further details on our 50 projects are listed at linenquarter.org/business-plan-project-updates



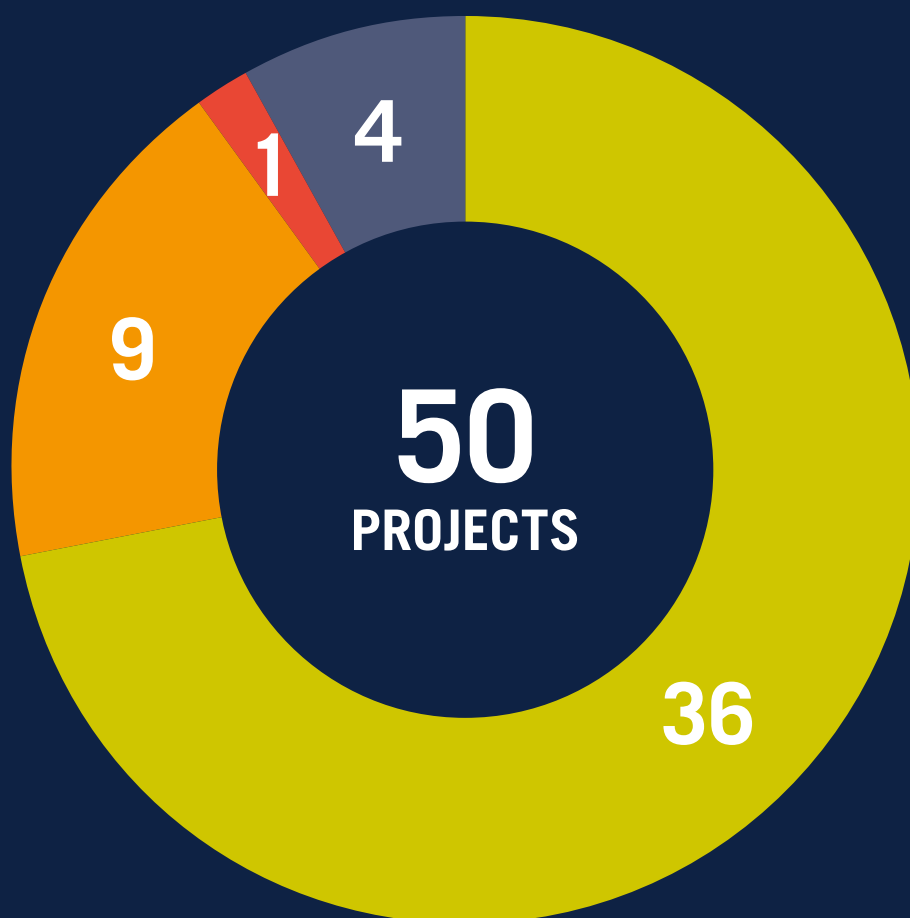
Managing Director
Linen Quarter BID
Christopher McCracken

BUSINESS PLAN

2023-28

IN THE FIRST HALF OF OUR SECOND TERM,
LQ BID HAVE EITHER DELIVERED
OR ACTIVELY
PROGRESSED

90%
OF THE
BUSINESS
PLAN



KEY	PROJECT STATUS	DELIVERY BY END OF JUNE 2026 (YEAR 3)		DELIVERY BY END OF JUNE 2025 (YEAR 2)	
		Projects	Percentage	Projects	Percentage
●	Projects delivered	36	72%	26	54%
●	Projects in development	9	18%	16	26%
●	Projects awaiting partnership approvals	1	2%	2	4%
●	Projects not started	4	8%	6	16%
TOTAL		50	100%	50	100%

LINEN QUARTER LOCALS



SIMON MOODY GENERAL MANAGER OF BEDFORD STREET DEVELOPMENTS LIMITED / INVEST NI

1. What do you like most about working in the Linen Quarter?

What I value most about working in the Linen Quarter is its unique blend of history, creativity and momentum. It is a part of the city that genuinely feels alive – where heritage buildings sit alongside modern enterprise and where there is a real sense of purpose and progress and there are lots of cafés, restaurants, hotels and shops with good access via public transport.

2. What was your first experience of LQ BID?

It was back in 2018 when the LQ BID was first formed and I attended an event out of curiosity to see what it was about and what effect it would have on businesses and the local area. I was struck by how proactive and visible the organisation was. Rather than operating in the background, the LQ BID was clearly championing the area – bringing people together, curating activity and creating opportunities for collaboration.

3. How do you think LQ BID adds value for your business and staff team?

LQ BID adds value by creating a cleaner, safer and more engaging environment, but also by fostering connection. From events and engagement programs that build a sense of community and shared purpose to initiatives with practical support for businesses, including safety initiatives, upgrading the aesthetics of underutilised buildings, re-purposing of the Mayoral lights, regular street cleaning, training of First Aid and De-Fib equipment, gym promotions and recently

the Cycling Accreditation scheme to which we are very proud to have been awarded a Gold standard.

4. How do you stay in touch with the LQ BID network?

I stay in touch through regular email communications, attending events and engaging directly with the LQ BID team.

5. Any final comments?

At the very start I have to say there was a bit of uncertainty as to what could or would be achieved, but the LQ BID Team have made substantial changes over the years which should be commended.

The Linen Quarter area continues to evolve, and the LQ BID plays a crucial role in shaping that journey. Its enthusiasm, leadership and commitment make it an invaluable partner to businesses and a driving force behind the area's success.

I would like to thank all of the team for the passion and energy they put in, and would encourage other businesses within the area to come and join in!



NIAMH COLLINS

ASSISTANT RESIDENCE MANAGER AT VITA STUDENT ACCOMMODATION, HOPE STREET

1. What do you like most about working in the Linen Quarter?

What I like most about working within the Linen Quarter would be the sense of community between the local businesses – I've made invaluable connections through the BID. The quarter itself is feeling vibrant and modern which has a massive impact on our residents and passers-by. I love having a walk around Linenhall & Adelaide streets, the seating areas are fantastic for having a coffee and watching the world go by.

2. What was your first experience of LQ BID?

My first experience with LQ BID was during Safe & Clean Week where we joined forces to revamp the planters outside the Vita Student building. It was great fun meeting new people and getting our hands dirty, it has really made the difference aesthetically. Following this, we attended the Annual Dinner and 2026 Events Program Launch which was a blast!

3. How do you think LQ BID adds value for your business and staff team?

There are many events throughout the year for our staff to take part in, between socials to career-enhancing opportunities. Cleansing services like graffiti removal are handled quickly and efficiently also which is a massive help for a student business. The late night bus initiative with Translink is invaluable in adding extra insurance that our staff can get home safely after our headlining events that can run late on site.

4. How do you stay in touch with the LQ BID network?

We stay in touch with the network via the LQ BID newsletter and social media. Our team have also attended networking socials and have always had a great time and gained networking contacts.

5. Any final comments?

I believe the LQ BID has transformed this area of the city centre, bringing local businesses together and creating opportunities to further skill sets and development.



YEAR IN REVIEW



250M² OF NEW
STREET ART
INSTALLED
ACROSS 10
LOCATIONS IN
THE DISTRICT



CLOSE TO 150 STREET IMPROVEMENTS
REPORTED TO DFI AND 86 HAVE BEEN ACTIONED



17 LINEN
QUARTER
HOSPITALITY
VENUES
PARTICIPATED
IN BELFAST
RESTAURANT
WEEK 2025



100+ DISTRICT
VOLUNTEERS
MOBILISED FOR
LITTER PICKING,
PLANTING &
PAINTING

61 MEMBER ENGAGEMENTS BY STREETBEAT OFFICER, INCLUDING FORMAL TRAINING SESSIONS AND VISITS TO PROVIDE ADVICE



148 PIECES OF COVERAGE ACROSS LOCAL, REGIONAL AND NATIONAL MEDIA



37 LOCAL EMPLOYEES UPSKILLED WITH CERTIFIED TRAINING IN FIRST AID, AED & CARBON LITERACY



12,724 PEOPLE ATTENDED AN LQ BID EVENT OVER THE PAST 12 MONTHS



1,700 CLEANSING HOURS BY LQ BID CLEAN TEAM, INCLUDING GRAFFITI REMOVAL & POWER WASHING

SAFE & CLEAN

LAUNCH OF LOVE LINEN QUARTER

Following the success of our volunteer events, we are now proud to launch Love Linen Quarter, LQB's corporate volunteering scheme. Members can request corporate days for their team throughout the year, and LQB will take care of the logistics. We also have a programme of flagship events, featuring the Belfast Hills Partnership, Healthy Minds Healthy Oceans and SOSNI.



BUSINESS CRIME REDUCTION PARTNERSHIP

LQ BID has worked alongside Belfast One and Destination CQ to launch Belfast's first Business Crime Reduction Partnership. Using an intelligence-led approach, the BCRP works to prevent and respond to crime, repeat offending, and anti-social behaviour. The partnership enables real-time information sharing, helps identify repeat offenders, and supports coordinated action across the city centre.

CLEAN TEAM AND STREETBEAT

Two of our core Safe and Clean services are our dedicated Clean Team and Street Beat officer. Our clean team work six days per week, and Streetbeat acts as a point of contact for members, providing training, advice and reassurance. Scan the QR to find out more.



MARYVILLE AND APSLEY STREET

We were proud to work with Donegall Pass Community Forum to fund and facilitate murals on Maryville and Apsley Street. LQ volunteers, including service users from the NOW Group, carried out painting and planting on both sites to create vibrant public spaces for the local community.

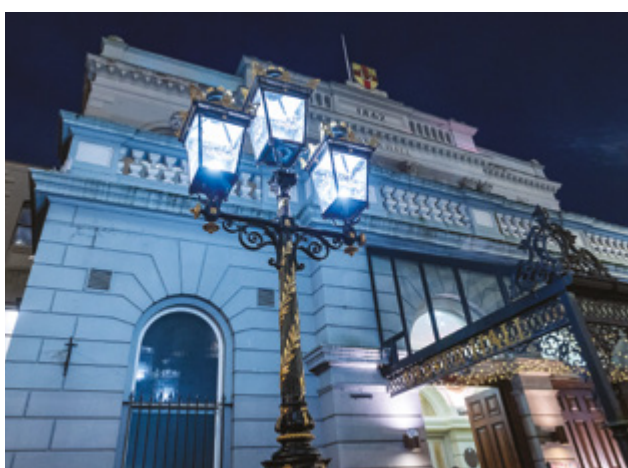


REGENERATION & INVESTMENT



DERELICT BUILDING STREET ART

Linen Quarter BID installed 160m² of street art along derelict building frontages to improve the streetscape around a prominent derelict site located on the corner of Linenhall Street and Clarence Street.



MAYORAL LAMP POSTS RESTORED

Linen Quarter BID restored the former Mayoral lamp posts dating from 1888 and located in front of Ulster Hall. The fully restored lamp posts - including refitted lanterns and lighting circuits - were opened by the Lord Mayor of Belfast during November 2025.

TRAM SECTION PILLAR RESTORATION

Linen Quarter BID restored another under appreciated historical feature in the district during August 2025 - a tram section pillar dating from 1905 that used to facilitate public tram traffic along Ormeau Avenue. The restoration was accompanied by a storytelling campaign to increase awareness of this quirky feature among the general public.



PROMOTED & VIBRANT



VIBRANT PUBLIC EVENTS AND ANIMATION

This year Linen Quarter has invested £103,226 in a vibrant public events and employee animation programme, including a 'Live after 5' series of mid-week activity, Belfast Restaurant Week. We were also integral to the return of Culture Night, with over 4,000 additional visitors to the Linen Quarter Wrestling Corner at Belfast Grand Central Station.



MEDIA COVERAGE

We secured 148 pieces of local, national and regional media coverage, across traditional, online and broadcast media, helping to promote the district as a great place to live, work and visit. We also launched a new TikTok Channel, where you can view our latest destination marketing initiatives.



LATE NIGHT TRANSPORT PILOT

As Chair of Belfast's Purple Flag Steering Group, we worked with the Department for the Economy to put a value on the Night Time Economy in NI for the first time (£3.7 Billion). Working with our Belfast City Centre Night Czar we secured £650,000 for a one year pilot of late night transport which is underway for the remainder of 2026.

HEALTHY & SUSTAINABLE



SUPPORTING FAIR PAY AND INCLUSION THROUGH LIVING WAGE & JAM ACCREDITATION

Through BID support, the district now has 30 accredited Living Wage Employers, ensuring 9,305 employees receive fair pay, including 1,278 pay uplifts. We also helped 2 organisations achieve JAM Card Friendly accreditation, enhancing disability awareness among hundreds of employees and improving accessibility for neurodiverse customers and visitors.

BUILDING A STRONGER AND HEALTHIER HUMAN CAPITAL

Linen Quarter BID invested £15,000 into employee wellbeing, developing a year-round health and wellbeing programme including Health Week, Health Club, 5-a-side social football, and Couch to 5K/running club initiatives to encourage employees of our members to live a healthy lifestyle.



ACCELERATING CLIMATE ACTION AND SUSTAINABILITY

We delivered UN-accredited Carbon Literacy Training to 9 member organisations and facilitated resource matching through RE[act] Festival, identifying 1,302 tonnes of potential waste diversion from landfill and generating projected business savings of £324k.

BUSINESS SERVICES & BENEFITS

STREETBEAT OFFICER & CRIME PREVENTION MEASURES

Our dedicated officer, Constable Sarah Craig, works with the wider city centre team to provide enhanced patrols, engagement and training and is a dedicated point of contact for all levy payers.

LQ BID Organisations can contact PC Craig directly:
streetbeat@psni.police.uk
07825 634384

BUSINESS NETWORKING EVENTS & EMPLOYEE EXPERIENCES

LQ BID hosts a range of business networking events for our levy payers and district stakeholders, as well as an extensive employee experience programme which promotes the district as a great place to live, work and visit.

For upcoming opportunities visit:
linenquarter.org/events

BUSINESS SUPPORT & ESG ACCREDITATION SCHEMES

LQ BID can provide strategic and financial support for employers interested in improving their environmental, social and governance credentials. This includes support with becoming a Living Wage, JAM Card Friendly or a Cycling Friendly Employer.

Email Lawrence to discuss:
lawrence@linenquarter.org

COMMUNICATIONS & MARKETING SUPPORT

Does your business have an event happening, or is there something you wish to publicise to neighbouring businesses in LQ? We can help promote your content through our company newsletter, website and social media platforms.

Email Stephen to discuss:
stephen@linenquarter.org

EMPLOYEE HEALTH PROMOTIONS

The Linen Quarter Health Club runs year round, supporting well-being by offering free initiatives for district employees including gym classes, 5-a-side, yoga, health checks and a running club.

Email Lawrence for more information:
lawrence@linenquarter.org

STREET AUDITS & INFRASTRUCTURE IMPROVEMENTS

We conduct twice-weekly street audits to identify public realm issues including damage to road infrastructure, broken trees, faulty street lights and drainage issues, and work to have these resolved.

Email Christiaan your requests:
christiaan@linenquarter.org

CLEANSING & GRAFFITI REMOVAL

Our Clean Team provide an enhanced cleaning, graffiti removal, biocide and power washing service for the district six days per week.

Email Charlotte your requests:
charlotte@linenquarter.org

ADVOCACY

LQ BID team members sit on several groups to ensure statutory bodies are providing high quality services, as well as taking part in strategic groups such as the city centre tasking group and the multi-agency task force, where we can lobby on specific issues at your request.

Email Chris to discuss:
chris@linenquarter.org

THE LINEN LIVE REWARDS CARD

Request your rewards card today. To sign up for your unique card, visit **linenquarter.org/offers** using your company email, or to request an allocation for your team, please email **stephen@linenquarter.org**

SAFER & VIBRANT DISTRICT FUNDS

Our Safer and Vibrant District funds provide financial support to members wishing to improve the safety or vibrancy of their premises and local area. With £100K in each pot ring-fenced, LQ can co-fund projects up to £5,000, subject to application and board approval.

SAFER DISTRICT FUND

ANDRAS HOTELS AEDS

LQ BID has co-funded a number of AEDs at venues around the district including Hampton by Hilton, Andras House, MKB Law and the Ulster Hall to support anyone in the district who may suffer from cardiac arrest.

SAFETY GATE & ANTI-GRAFFITI MURAL

LQ BID partnered with Belfast City Council and the Policing and Community Safety Partnership to address anti-social behaviour and crime faced by bordering businesses of Ventry Lane. An alley gate and anti-graffiti mural were installed to improve the visual appearance of the space and make the alley safer for the businesses.



VIBRANT DISTRICT FUND

CLAYTON HOTEL PLANTERS

LQ BID co-funded new planters outside of Clayton Hotel. This included hanging plants to welcome customers, and planters surrounding the outdoor seating. This project helped bring some colour and vibrancy to Ormeau Avenue.

LINK HOUSE LIVING MURAL

LQ BID co-funded a living mural with Wild Belfast as a part of Belfast City Council's 'Belfast 2024' cultural programme. This mural illustrates swifts on the side of Link House, that was previously covered in graffiti and includes swift bricks. This mural aims to bring new life to a vacant building and encourage swifts to come back into the city.

LOOKING TO THE FUTURE

BELOW ARE SOME OF THE PRIORITIES WE WILL TAKE FORWARD IN THE FOURTH YEAR OF OUR TERM (2023-27), ALONGSIDE OUR ONGOING PROJECTS AND INITIATIVES.

1

LINEN LIVE — EMPLOYEE REWARD CARD

We are introducing an upgraded employee discount scheme, to encourage enhanced spend in the district while adding value for district employees by offering access to discounts and promotions at dozens of participating Linen Quarter businesses.

2

ULSTER HALL LIGHTING SCHEME

LQ BID is working with the City Council, ICC, and DfC to repaint the front façade of the Ulster Hall and install new exterior lighting. The scheme will elevate its status as a heritage asset, visitor destination, and event space. It will also promote Bedford Street as one of Belfast's premier destinations, and part of a people centred thoroughfare connecting the City Centre with Botanic.

3

RE[ACT] FESTIVAL OF SUSTAINABILITY

Our Festival for a Sustainable Belfast will return for a week in November, bringing together individuals, organisations and policy makers to consider the threats and opportunities stemming from climate breakdown. How will you RE[act]?

4

SUPPORT SUCCESS OF LATE-NIGHT TRANSPORT PILOT

In 2025 we worked alongside the Night Czar and other Belfast BIDs to successfully secure £650,000 for a one year pilot for late night transport. We are now working to ensure the success of the pilot and to make the case to mainstream the funding.

5

ANIMATE GRAND CENTRAL STATION & SALTWATER SQUARE

The Belfast Grand Central Station means that the Linen Quarter is now the gateway to the City of Belfast. We have made significant investment to animate the station, helping to support the modal shift to sustainable travel by making it a more enjoyable experience. As Saltwater Square continues to develop, we will work to make this a vibrant public space.

6

DELIVERING CULTURE NIGHT 2026

LQ BID were integral to bringing back Culture Night in 2025, following a 6-year absence. We are working with Belfast City Council as a major delivery partner for the 2026 event, co-ordinating the transformation of the streets and venues of the Linen Quarter into a leading visitor attraction and cultural celebration.

LINEN LIVE REWARDS CARD

GET REWARDED FOR EATING, SHOPPING, DINING AND STAYING IN THE LINEN QUARTER WITH THE LINEN LIVE REWARDS CARD, OUR REVAMPED EMPLOYEE DISCOUNT SCHEME.

A tried and tested model used in cities such as Liverpool & London, the Linen Live Employee discount scheme will build on our existing offers scheme to encourage enhanced spend in the district and provide added value for employees.

The “Linen Live” Reward Card already contains 21 discounts & offers for a wide range of venues across the district. By combining diverse employee experiences with additional spend at LQ venues, the Reward Card supports the entire district and provides a win-win for our levy payers.

REQUEST YOUR REWARDS CARD TODAY

To sign up for your unique card, visit linenquarter.org/offers using your company email, or to request an allocation for your team, please email stephen@linenquarter.org



VENUES PARTICIPATING IN THE SCHEME INCLUDE

15% OFF food & drink at
Linen Hall Bar

10% OFF food & drink at Clayton Hotel
Bar & Restaurant

10% OFF at Loaf Café

10% OFF food at
Grand Central Hotel

15% OFF at Pomo Restaurant
Voco Hotel

15% OFF food & drink
at Moxy Hotel

10% OFF food & drink at Fratelli

10% OFF childcare fees at
Puddleducks Nursery

15% OFF food & drink at Fitzwilliam
Hotel Bar & Restaurant

**SPECIAL
DISCOUNTS** on precious metals
at Belfast Bullion

and many more available at linenquarter.org/offers

SUMMARY INCOME STATEMENT

Belfast Central Business District (BID) Ltd - Linen Quarter BID
Annual Report and Accounts Summary 2025/26

SUMMARY INCOME STATEMENT **for the year ended 31st March 2026**

	Notes	2026 £	2025 £
INCOME			
Levy collection	1	788,959	732,528
Grants	2	0	20,000
Other income	3	12,235	42,501
		801,194	795,029
PROJECT COSTS			
Safe & Clean	4	239,606	200,495
Healthy & Sustainable	4	82,490	100,296
Promoted & Vibrant	4	227,213	215,832
Regeneration & Investment	4	118,124	124,791
		667,433	641,414
OTHER COSTS			
Setup costs		—	—
Admin & Organisation	5	121,588	108,043
		121,588	108,043
SURPLUS		12,173	45,572

BALANCE SHEET

Belfast Central Business District (BID) Ltd - Linen Quarter BID Annual Report and Accounts Summary 2025/26

SUMMARY STATEMENT OF FINANCIAL POSITION (BALANCE SHEET) as at 31st March 2026

	Notes	2026 £	2025 £
NON CURRENT ASSETS			
Fixtures, fittings & equipment		—	—
		0	0
CURRENT ASSETS			
Stocks	4	—	—
Receivables	4	590,810	658,990
Cash and cash equivalents	4	306,842	243,149
		897,652	902,139
CURRENT LIABILITIES			
Payables and deferred income	3	(573,322)	(589,982)
		(573,322)	(589,982)
TOTAL ASSETS LESS CURRENT LIABILITIES		324,330	312,157
RESERVES			
Income statement	4	324,330	312,157
		324,330	312,157
EQUITY		324,330	312,157

DIRECTORS' STATEMENT ON THE SUMMARY FINANCIAL STATEMENT

The directors present herewith the summary financial statement of Belfast Central Business District (BID) Ltd for the period ended 31st March 2026 and confirm the following:

- the summary financial statement is only a summary of information derived from the company's annual accounts;
- the summary financial statement does not contain any additional information derived from the directors' report;
- the full annual accounts, the Chartered Accountant's report and the directors' report can be obtained on application to Belfast Central Business District (BID) Ltd;
- the annual accounts were approved by the Board on 11th June 2026.

This directors' statement was approved by the board of directors on 11th June 2026 and signed on its behalf by:



Sarah Cull
Chair of Directors



Christopher John McCracken
Managing Director

NOTES TO THE SUMMARY INCOME STATEMENT AND BALANCE SHEET

NOTES TO THE SUMMARY INCOME STATEMENT

1. Levy collection £732,528 (2025: £732,528)

	YEAR 8 2025/26	YEAR 7 2024/25	YEARS 1 to 6 2018/19 to 2023/24	TOTAL
Levy billed in period	771,814	779,940	3,006,478	4,558,232
Levy adjustments (incl permanent write offs)	0	(445)	(70,545)	(70,990)
Levy recognised	771,814	779,495	2,935,933	4,487,242

COLLECTION							
in 2018/19: £380,365	—	0.00%	—	0.00%	380,365	12.65%	380,365
in 2019/20: £453,087	—	0.00%	—	0.00%	453,087	15.07%	453,087
in 2020/21: £293,043	—	0.00%	—	0.00%	293,043	9.75%	293,043
in 2021/22: £529,519	—	0.00%	—	0.00%	529,519	17.61%	529,519
in 2022/23: £488,452	—	0.00%	—	0.00%	488,452	16.25%	488,452
in 2023/24: £608,539	—	0.00%	—	0.00%	608,539	20.73%	608,539
in 2024/25: £732,528	—	0.00%	671,076	86.09%	61,451	2.09%	732,528
in 2025/26: £788,959	691,026	89.53%	40,865	5.24%	57,067	1.94%	788,959
Total collection	691,026		711,941		2,871,523		4,274,493
Outstanding levy balance at 31 Mar 2026	80,788	10.47%	67,554	8.67%	64,410	2.19%	212,749
COLLECTION RATE	89.53%		91.33%		97.81%		95.33%

2. Grants £nil (2025: £20,000)

2024/25 grants received were:

- Belfast City Council - £20,000.

3. Other income £12,235 (2025: £42,501)

This is specific project income, event sponsorship and contributions from other organisations towards shared expenses.

4. Project costs £667,433 (2025: £641,414)

Direct costs allocated to activity in furtherance of the BID company's aims.

5. Admin & Organisation £121,588 (2025: £108,043)

Overall costs related to governance and administration of the BID company amount to £121,588 (2025: £108,043) which is 15.18% (2025: 14.74%) of total declared income (levy received plus other income), or 15.75% (2025: 15.15%) of total levy invoiced. Overall admin costs in years 1 to 8 total £683,906 which is 12.92% of total income in the period.

NOTES TO THE SUMMARY STATEMENT OF FINANCIAL POSITION

1. Receivables £590,810 (2025: £658,990)

At the date of signing of the accounts, £28,012 (2025: £28,632) of these debts remains due to the company, all other debtors recognised in the accounts have been received.

2. Cash and cash equivalents £306,842 (2025: £243,149)

At the statement date, all funds are held in business current accounts. The Board has approved that £100,000 be invested in a reserve fund to which the company has immediate access.

3. Payables and deferred income £573,322 (2025: £589,982)

Relates to trade creditors of £17,212 (2025: £25,169), Value Added Tax of £81,984 (2025: £95,122), HMRC payroll taxes of £nil (2025: £3,765), next-year levy received in advance of £459,692 (2025: £458,712) and accrued expenses of £14,434 (2025: £7,214). At the date of signing of the accounts, all creditors have been paid.

4. Reserves £324,330 (2025: £312,157)

All reserves are carried forward to be applied to projects in the forthcoming financial year(s).

INTRODUCING THE NEW 2026-27 BOARD

The Linen Quarter BID is an independent not for profit company that focuses on delivering specific improvements in the area. The BID was democratically elected for a five-year term, starting in February 2018, and is governed by a Board of Directors drawn from local organisations. The BID's mandate was extended for another five years after our second ballot in January 2023.



Christopher McCracken
LQB Managing Director
& Company Secretary



Fearghal McKinney
LQ BID Deputy Chair
Head of British Heart
Foundation NI



Sarah Cull
Head of Credit
Assessment
Danske Bank



Andrew Wiggam
Head of Operations
Grand Opera House



Avril Keys
Internal Comms &
Engagement Lead
BBC



Ciara Davidson
Director of Transformation
and Governance
ICC Belfast



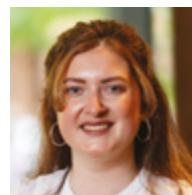
Craig Gregory
Head of Office Facilities
FinTrU



David Wright
Director
CBRE NI



Eamon Butler
Facilities and
Workplace Director
Kainos



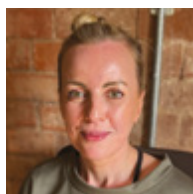
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Community
Operations Lead
Ormeau Labs



Jeanette Donohoe
Director and Head of
Insolvency
Cleaver Fulton Rankin



Louise Doyle
Station Manager
Belfast Grand Central
Station



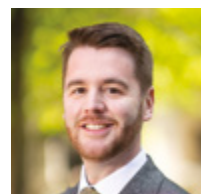
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Director of Limelight
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Paul Roberts
Chief Executive Officer
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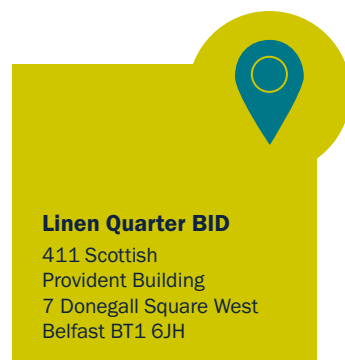
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